

Building The India–UK/ Europe Green Corridor

New Delhi, India | 24 - 25 February, 2026

Strategic Partners:

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Hindustan Unilever Limited

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PROGRAMME OUTLINE



DAY 1 – Setting the tone for the India Exchange 2026

Venue: Travancore Palace, New Delhi

Time: 16:00 to 20:45

TIME	SESSION DETAILS
16:00 – 16:30 The Arena	Meet and greet Participants arrive through the palace gardens into a carefully designed sensory experience. The sound, light and projection create an experience that traces the bond between India, the UK and Europe
16:30 – 16:35 The Square	Welcome and introduction Welcome leaders to the inaugural ceremony of the India Exchange 2026, set the context and invite the leader for an opening address <ul style="list-style-type: none"> • Vipul Kumar, Partner and Managing Director India, Xynteo • Amy Marshall, Partner and Managing Director Europe, Xynteo
16:35 – 16:45 The Square	Opening address Welcome participants to the India Exchange 2026 and introduce the vision for the India-UK/Europe Green Corridor, with emphasis on the importance of bringing together this unique group, the opportunity ahead, and the mission critical nature of corporate leadership today <ul style="list-style-type: none"> • Rajashree Birla, Chairperson, Aditya Birla Centre for Community Initiative and Rural Development
16:45 – 17:00 The Square	Keynote: Shaping the next era of India–UK/EU Trade — A leadership vision for sustainable growth A forward-looking address on how India is designing high-ambition trade frameworks, the strategic thinking behind the India–EU and India–UK FTA architectures, and what true sustainability leadership looks like for governments and global CEOs in an interconnected world <ul style="list-style-type: none"> • Piyush Goyal, Union Minister for Commerce and Industry *
17:00 – 17:15 The Square	Building the vision for sustainability leadership A leader’s perspective and experiences that emphasis on building sustainability leadership, while embracing the work of past and building for today with a vision for future <ul style="list-style-type: none"> • Ashish Dhawan, Founder and CEO, Convergence foundation*
17:15 – 17:45 The Square	Visionary cross-generational dialogue — “Imagining the future” A conversation between senior leaders and the younger generation on reimagining the future beyond the usual—one that is built on courage and curiosity to tackle systemic challenges

*To be confirmed

TIME	SESSION DETAILS
	<ul style="list-style-type: none"> • Harsh Mariwala, Founder and Chairman, Marico • Anjali Bansal, Founding Partner, Avaana Capital • Riddhima Yadav, Former VP, Brookfield Asset Management and Former Chief of Staff to Mark Carney • Atul Satija, Founder and CEO, The/Nudge Institute*

TIME	SESSION DETAILS
17:45 – 18:00 The Square	<p>Lessons from history: Building futures together</p> <p>Hear from one of India’s most respected urban design leaders on the amalgamation of international influences that have been woven into Indian architecture and urban design; and the ways it has allowed to build us the corridor of trade, trust and collaboration and what that means for leaders building the Green Corridor</p> <p>Bimal Patel, Founder & Managing Director, HCP Design, Planning and Management and Architect of Central Vista Redevelopment and IIM Ahmedabad Restoration*</p>

18:00 – 18:30 The Square	<p>Power dialogue – Who decides what is important?</p> <p>An unscripted conversation between leaders who have shaped systems at national and global scale. Discussing on critical levers for a platform like the Green Corridor, to move initiatives from dialogue to delivery</p> <ul style="list-style-type: none"> • Satish Pai, MD, Hindalco Industries Limited • Stein Erik Hagen, Chairman, Orkla ASA • Amitabh Kant, Former CEO, Niti Aayog and G-20 Sherpa* • Shamika Ravi, Secretary, Government of India and Member, Economic Advisory Council to Prime Minister of India* <p>Moderator: Vipul Kumar, Partner and Managing Director India, Xynteo</p>
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18:30 – 18:45 The Arena	<p>Cultural interlude</p> <p>Pianist and composer Sahil Vasudeva’s innovative <i>2 Indias Ensemble</i> presents a unique blend of genres—western classical, Hindustani classical, fusion—orchestrated for the piano, sitar, sarangi and world percussion with a fresh lens</p>
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18:45 – 19:15 The Walk	<p>Showcasing impact in action</p> <p>Walk through a gallery of impact projects successfully built by Xynteo and its partners, addressing key socioenvironmental and developmental challenges through innovation, collaboration, and commitment</p> <ul style="list-style-type: none"> • Gallery 1: Decarbonising the Built Environment <i>Hosted by Manoj Kumar Rustagi, Chief Sustainability and Innovation Officer, JSW Cement</i>
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*To be confirmed

TIME

SESSION DETAILS

- **Gallery 2: Circular Economy at Scale**
Hosted by Prashanth Venkatesh, Marketing Director, HUL
- **Gallery 3: Accelerating New Energy Frontiers**
Hosted by Vikas Mehta, Executive Director, SED Fund
- **Gallery 4: Making Hard-to-Abate a Possibility**
Hosted by Anoma Basu, Head, Sustainable Mining, Hindalco Industries

TIME

SESSION DETAILS

19:15 – 20:45

The Arena

Sit-down drinks and dinner

Intimate dinner with C-level leaders. Build trust through discussions facilitated by Xynteo that allow for the exploration and sharing of reflections on shared visions, goals, and challenges

*To be confirmed



DAY 2 – Bringing together leaders to experience the vision of the Green Corridor and its broader potential to unlock capital, technology and the market between India-UK/Europe

Venue: Andaz Hotel, Aerocity, New Delhi

Time: 09:00 to 17:00

TIME	SESSION DETAILS
09:00 – 09:30	Registration
09:30 – 09:40 The Square	<p>Opening remarks and welcome address</p> <p>Welcome new participants, explain the goals of the India-UK/Europe Green Corridor, share reflections from the day before, and set the agenda for the day</p> <ul style="list-style-type: none"> Satish Pai, MD, Hindalco Industries Limited
09:40 – 10:00 The Square	<p>Opening address: Intentionality and purpose – Building the Green Corridor</p> <p>An enterprise builder’s valuable perspectives on the importance of setting intentions and building a vision, driven by clear values and goals for the Green Corridor and its leaders from India and the UK/Europe</p> <ul style="list-style-type: none"> Harsh Mariwala, Founder and Chairman, Marico
10:00 – 10:30 The Square	<p>Panel 1: Finding port in the tides of change: Maintaining a focus on sustainability</p> <p>In the context of regulatory uncertainty, geopolitical changes, capital diversions, as access to technology and market starts to reshape, how do corporates navigate through these tides and continue to build on their sustainability vision?</p> <ul style="list-style-type: none"> Ajay Mathur, Former Director General, International Solar Alliance Thorhild Widvey, Chair of Board, VarEnergi Jayadeva Ranade, Former Member, National Security Advisory Board; Former Additional Secretary, Cabinet Secretariat, Government of India Pradeep Banerjee, Founder, HYUE* <p>Moderator: Rasmus Lundsgaard, CEO, Xynteo</p>

*To be confirmed

TIME	SESSION DETAILS
10:30 – 11:00 The Square	<p>Live dialogue: How do we access capital better?</p> <p>Representatives from a mix of global financial institutions come together to provide their perspective on what their institutions look for, common blockers, and how corporates and founders can access transition capital better</p> <ul style="list-style-type: none"> • Sanjay Nayar, General Partner, Peak Sustainability Ventures and Former CEO, KKR India • Kapil Modi, Managing Director, Carlyle Group • Dickon Pinner, Former Head of Transition Capital, BlackRock • Shalabh Tandon, South Asia Regional Head of Operations and Climate Change, IFC <p>Moderator: Suman Jagdev, Partner, Xynteo</p>
11:00 – 11:45 The Square	<p>Panel 2: Breaking deadlocks: Transition has technology, it needs architecture</p> <p>Industry leaders and technology leaders, betting big on various aspects of energy transition, come together to create forward-leaning architecture that aims to convert the biggest blockers to technology access into accelerants for progress</p> <p>Industry leaders</p> <ul style="list-style-type: none"> • Kamal Bali, President and MD, Volvo India • Evan Horetsky, Global Chief Development Officer, AESC <p>Technology leaders</p> <ul style="list-style-type: none"> • Ashish Modi, President, Honeywell* • Ashish Bhandari, MD and CEO, Thermax Limited • Chetan Maini, Co-Founder and Chairman, Sun Mobility* <p>Moderator: Michael Youtsos, Partner, Leon Capital</p>
11:45 – 11:50 The Square	<p>Introduction to the Marketplace and Studios</p> <p>Brief introduction to upcoming sessions, the Marketplace and the Studios, including objectives, directions, and thoughtful prompts</p> <ul style="list-style-type: none"> • Xynteo hosts
11:50 – 13:00 The Tank	<p>Tech showcase: Start-up marketplace – Leaders interact with innovators</p> <p>Experience a curated marketplace of impressive and innovative technologies and solutions that aim to scale industrial decarbonisation, circularity, and clean mobility</p>

TIME	SESSION DETAILS
13:00 – 13:45 The Arena	Lunch
13:45 – 15:30 The Studios	<p>Studios: Designing mechanisms for change</p> <p>Studios are carefully curated design labs that seeks to solve real-world challenges collaboratively with carefully selected participants. Each studio is tasked with developing a solution concept to support the actioning of the Green Corridor</p> <ul style="list-style-type: none"> • Studio 1: Carbon Markets and Cross Border Credibility • Studio 2: Industrial Decarbonisation Beyond Pilots • Studio 3: Clean Mobility and Trade Corridors • Studio 4: Circularity as Industry Strategy <p>C-suite networking – CEO lounge</p> <p>Separate curated networking lounge for C-suite leaders and time for them to walk freely between studios and hear perspectives from practicing young leaders</p>
15:30 – 15:45 The Square	<p>Cultural interlude – Creating a melody of collaboration</p> <p>A short, powerful movement piece, aimed at absorbing the provocation beyond intellect—performers and participants come together to create the <i>Melody of Collaboration</i>, the anthem for the Green Corridor</p>
15:45 – 16:05 The Square	<p>Studio report-back</p> <p>Studio anchors share the findings and outcomes of their studio discussions</p> <ul style="list-style-type: none"> • Studio anchors
16:05 – 16:45 The Square	<p>Leaders’ insights into creating markets</p> <p>A promoter and a CEO provide reflections from conversations across the two days of the India Exchange, and include insights from their leadership and legacy of the businesses they lead, to provide perspectives on creating collaborative markets between India, the UK and Europe</p> <ul style="list-style-type: none"> • Satish Pai, MD, Hindalco Industries Limited • Neeraj Akhoury, Managing Director, Shree Cement* • Puneet Chandok, President – India and South Asia, Microsoft* • Rajnish Kumar, Former Chairman, SBI* <p>Moderator: Vipul Kumar, Partner and Managing Director India, Xynteo</p>
16:45 -17:00 The Arena	High tea

*To be confirmed



Find out more at xynteo.com

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